

**Bellin Psychiatric Center**  
**301 East St. Joseph Street**  
**Green Bay, WI 54301**  
**(920) 433-3630**

**Type:** Psych  
**Control:** Religious Organization  
**Fiscal Year:** 10/01/00 to 09/30/01

**County:** Brown  
**Analysis Area:** Northeastern (4)  
**Volume Group:** 2

Selected Utilization Statistics	FY 2001	All Psychiatric Hospitals		FY 2001 vs. 2000	
		Value	Ratio	FY 2000	Ratio
Occupancy Rate (%)					
Psychiatric	44.1%	61.4%	0.72	46.6%	0.95
Alcoholism/chemical dependency	28.4%	43.7%	0.65	16.8%	1.69
Total hospital	41.7%	60.7%	0.69	42.1%	0.99
Average Census (Patients)					
Psychiatric	44.1	68.5	0.64	46.6	0.95
Alcoholism/chemical dependency	28.4	43.7	0.65	16.8	0.95
Total hospital	25.0	36.0	0.70	25.3	1.29
Average Length of Stay (Days)					
Psychiatric	5.8	13.2	0.44	6.5	0.89
Alcoholism/chemical dependency	3.9	5.6	0.69	3.1	1.23
Total hospital	5.5	6.5	0.85	6.1	0.90
Outpatient Visits					
Non-emergency visits	45,245	25,959	1.74	35,915	1.26
Emergency visits	587	1,807	0.32	586	1.00
Full-time Equivalents (FTEs)					
Administrators	7.0	4.1	1.71	7.0	1.00
Nurses, licensed	36.8	35.9	1.03	35.2	1.05
Psychologists	3.0	3.4	0.89	0.0	-
Social workers	36.6	15.0	2.44	28.9	1.27
All other personnel	79.9	116.2	0.69	73.1	1.09
Total FTEs	123.7	193.0	0.64	115.3	1.07
FTEs per 100 Patient Census (Adjusted)					
Administrators	19.5	5.3	3.66	19.3	1.01
Nurses, licensed	102.6	46.8	2.19	97.2	1.06
Psychologists	8.4	4.4	1.91	0.0	-
Social workers	101.8	19.6	5.20	79.7	1.28
All other personnel	222.5	151.6	1.47	201.9	1.10
Total FTEs	344.5	252.0	1.37	318.5	1.08

**Total Hospital:**

Beds set up and staffed 60  
Discharges 1,667  
Inpatient days 9,143

**Contract with:**

Health maintenance  
organization (HMO) Yes  
Preferred Provider  
organization (PPO) Yes

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**Inpatient Service Area**

<b>Inpatient Service Area</b>	<b>Level of Service*</b>	<b>Beds Set Up and Staffed 09/30/01</b>	<b>Discharges and Transfers**</b>	<b>Patient Days of Care</b>	<b>Occupancy Rate (%)</b>	<b>Average Census (Patients)</b>	<b>Average Length of Stay (Days)</b>
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General Medical-Surgical:							
Adult medical-surgical, acute	4	0	0	0	-	-	-
Orthopedic	4	0	0	0	-	-	-
Rehab. and physical medicine	4	0	0	0	-	-	-
Hospice	5	0	0	0	-	-	-
Acute long term care	5	0	0	0	-	-	-
Other acute	5	0	0	0	-	-	-
Pediatric, acute	5	0	0	0	-	-	-
Obstetrics	5	0	0	0	-	-	-
Psychiatric	1	51	1,426	8,211	44.1%	22.5	5.8
Alcoholism/chemical dependency	2	9	241	932	28.4%	2.6	3.9
ICU/CCU:							
Medical-surgical intensive care	4	0	0	0	-	-	-
Cardiac intensive care	4	0	0	0	-	-	-
Pediatric intensive care	4	0	0	0	-	-	-
Burn care	5	0	0	0	-	-	-
Mixed intensive care	5	0	0	0	-	-	-
Step-down (special care)	5	0	0	0	-	-	-
Neonatal intensive/intermediate care	5	0	0	0	-	-	-
Other intensive care	5	0	0	0	-	-	-
Subacute care	5	0	0	0	-	-	-
Other inpatient	5	0	0	0	-	-	-
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Note: data should be used only in rows; do not summarize columns.

\* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

\*\* Transfers, which may be estimated, refer only to those between units.

<b>Occupation</b>	<b>Number Full-Time</b>	<b>Number Part-Time</b>	<b>Number FTE</b>	<b>Occupation</b>	<b>Number Full-Time</b>	<b>Number Part-Time</b>	<b>Number FTE</b>
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Administrators/asst. administrators	7	0	7.0	Radiological services personnel	0	0	0.0
Physicians and dentists	6	1	6.8	Occupational therapists	1	1	1.6
Medical and dental residents	0	0	0.0	Occupational therapy assistants/aides	0	0	0.0
Registered nurses	18	24	30.8	Physical therapists	0	0	0.0
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	0	0	0.0
Licensed practical nurses	5	3	6.1	Recreational therapists	0	1	0.8
Ancillary nursing personnel	0	0	0.0	Psychologists	3	0	3.0
Physician assistants	0	0	0.0	Social workers	28	15	36.6
Nurse Practitioners	0	0	0.0	All other health professionals	15	10	20.8
Medical records personnel	5	5	7.3	All other personnel	3	0	3.0
Pharmacy personnel	0	0	0.0	-----			
Clinical laboratory personnel	0	0	0.0	TOTAL	91	60	123.7

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<u>Income Statement</u>		<u>Assets</u>		<u>Liabilities and Fund Balances</u>	
Gross patient revenue	\$14,780,448	Cash and cash equivalents	\$2,403,622	Current liabilities	\$1,507,086
Less deductions	4,333,515	Net Patient receivables	2,194,433	Long-term debt	2,275,291
Net patient revenue	10,446,933	Other receivables	50,479	Other liabilities	0
Plus other revenue	199,997	Land, bldgs and equip: Net	1,043,141	Subtotal	3,782,377
Total revenue	10,646,930	Other assets	3,482,097		
Less expenses	10,178,821			Unrestricted fund balance	5,391,395
Nonoperating gains/losses	9,915	<b>Total Assets</b>	<b>\$9,173,772</b>	<b>Total Liabilities &amp; fund balance</b>	<b>\$9,173,772</b>
<b>Net Income</b>	<b>\$478,024</b>			Restricted fund balances	\$0

<u>Selected Financial Statistics</u>		<u>All Psychiatric Hospitals</u>		<u>FY 2001 vs. 2000</u>	
	<u>FY 2001</u>	<u>Value</u>	<u>Ratio</u>	<u>FY 2000</u>	<u>Ratio</u>
Gross Rev as % Total Gross Patient Revenue					
Medicare [ \$1,818,588]	12.3%	14.4%	0.85	11.1%	1.11
Medical Assistance [ \$1,721,061]	11.6%	14.8%	0.78	11.0%	1.05
Commercial [ \$10,885,801]	73.7%	32.9%	2.24	72.7%	1.01
All other [ \$354,998]	2.4%	37.9%	0.06	5.1%	0.47
Deductions as % of Total Gross Patient Revenue					
Medicare [ \$309,050]	2.1%	6.9%	0.30	0.3%	6.60
Medical Assistance [ \$941,411]	6.4%	5.7%	1.12	7.8%	0.82
Commercial [ \$2,694,581]	18.2%	11.4%	1.60	17.0%	1.07
Charity care [ \$277,887]	1.9%	6.4%	0.29	1.7%	1.12
All other [ \$110,586]	0.7%	1.5%	0.50	1.4%	0.52
Total deductions [ \$4,333,515]	29.3%	31.9%	0.92	28.3%	1.04
Other Revenue and Net Gains or Losses					
Other revenue as % of total revenue	1.9%	25.9%	0.07	2.8%	0.66
Net gains/losses as % of net income	2.1%	61.4%	0.03	-203.2%	#
Expenses as % of Total Expenses					
Salary/fringe benefit[ \$6,960,263]	68.4%	50.3%	1.36	65.5%	1.04
Supplies and services[ \$2,284,075]	22.4%	44.8%	0.50	25.8%	0.87
Capital component [ \$472,332]	4.6%	3.2%	1.46	5.1%	0.91
Bad debt [ \$462,151]	4.5%	1.7%	2.64	3.6%	1.25
Fiscal Statistics					
Operating margin	4.4%	0.3%	16.52	-5.2%	#
Total hospital profit margin	4.5%	0.7%	6.54	-1.7%	#
Return on equity	8.9%	4.6%	1.93	-3.1%	#
Current ratio	3.1	2.3	1.36	3.4	0.90
Days in net patient accounts receivable	76.7	44.7	1.72	87.8	0.87
Average payment period	54.6	28.3	1.93	42.5	1.29
Equity financing	58.8%	43.5%	1.35	59.1%	1.00
Long-term debt to equity ratio	0.4	0.8	0.54	0.5	0.89
Times interest earned	4.5	1.9	2.32	-0.1	#
Total asset turnover	1.2	2.9	0.40	1.1	1.09
Average age of plant: years	8.7	6.7	1.30	7.2	1.20
Increase (decrease) total net patient rev	26.6%	16.3%	1.64	4.2%	6.36
Output gross rev (% of total gross pt. rev)	30.9%	48.8%	0.63	30.2%	1.02
Net Revenue Statistics					
Inpatient net revenue per discharge	\$4,496	\$3,262	1.38	\$4,158	1.08
Inpatient net revenue per day	\$828	\$505	1.64	\$682	1.21
Outpatient net rev per visit	\$64	\$295	0.22	\$63	1.03